



531 Talbot Street West  
Aylmer, ON N5H 2T9  
2010 DRAFT OPERATIONS BUDGET

	<b>Budget 2008</b>	<b>Actual 2008</b>	<b>Budget 2009</b>	<b>Actual 2009</b>	<b>Budget 2010</b>
(1 ice pad - 12 months)					
<b>DETAILED BUDGET REPORT</b>					
<b>Salaries &amp; Benefits</b>					
<b>Total Salaries &amp; Wages</b>	<b>\$660,500.00</b>	<b>\$657,493.05</b>	<b>\$700,600.00</b>	<b>\$723,878.32</b>	<b>\$762,000.00</b>
<b>Gen.Admin, Materials, Supplies &amp; Recruitment</b>					
63110 Association Fees	2,000.00	1,500.95	1,675.00	1,718.45	1,750.00
63120 Travel Expenses	4,500.00	4,782.24	4,800.00	2,674.86	4,100.00
63130 Tuition Fees, Workshops, Traini	10,000.00	6,411.64	10,000.00	8,897.65	10,000.00
63140 Meetings	2,000.00	1,590.22	2,600.00	1,843.44	2,000.00
63212 Cleaning - Linens, etc	4,000.00	5,846.51	6,000.00	3,298.57	3,300.00
63221 Licenses and Permits	3,325.00	2,303.86	3,700.00	1,881.96	2,000.00
63222 Postage & Courier	3,200.00	3,173.35	3,200.00	2,944.96	3,200.00
63231 Stationery, Office Supplies & P	8,600.00	7,845.26	8,000.00	6,809.14	8,000.00
63241 Reference Material	500.00	210.00	250.00	239.50	250.00
63251 Advertising	20,000.00	22,273.46	20,000.00	23,404.73	25,000.00
63261 Telephone	8,700.00	9,201.24	9,200.00	8,385.66	8,500.00
63262 Cell Phone	3,900.00	3,849.26	4,000.00	3,791.73	3,800.00
63265 Furniture & Equipment	25,000.00	16,629.76	10,000.00	6,883.07	13,200.00
63266 Cable / Internet	1,740.00	1,872.37	1,920.00	1,845.88	1,900.00
63281 Protective Clothing	1,500.00	669.01	1,500.00	1,394.18	1,500.00
63282 Staff Uniforms	2,000.00	1,518.20	1,700.00	2,317.40	2,500.00
63290 Administrative Fees	12,000.00	12,000.00	12,000.00	12,000.00	12,000.00
63311 Legal Fees & Expenses	5,000.00	5,692.95	2,000.00		2,000.00
63330 Consultants	5,000.00	5,713.03	1,700.00	1,500.00	
63340 Audit	2,655.00	2,600.00	1,673.75	1,673.75	1,725.00
63510 Equipment & Tool Purchases	1,000.00	2,181.73	1,000.00	75.55	1,000.00
63560 Repairs & Maintenance - Office	1,000.00	75.09	500.00		500.00
63570 Repairs & Maintenance - Communi	1,000.00	480.61	500.00	1,026.09	1,000.00
63580 Repairs & Maintenance - Other	10,000.00	24,948.94	25,000.00	12,805.45	20,000.00
63590 Program Expense	15,000.00	26,072.46	38,800.00	45,874.48	25,000.00
63610 Janitorial Supplies	20,000.00	16,000.49	20,000.00	15,784.87	20,000.00
63620 Maintenance Supplies	10,500.00	8,854.09	10,000.00	11,764.72	10,000.00
63630 Repairs, Alterations, Services	35,000.00	36,476.75	35,000.00	47,778.11	45,000.00
63640 Hydro Costs	194,000.00	174,956.96	190,000.00	169,561.25	180,000.00
63650 Water Costs	2,880.00	1,680.46	2,580.00	3,137.27	3,200.00
63660 Gas/Oil Costs	84,525.00	67,837.80	98,000.00	78,829.32	80,000.00
63670 Property Insurance	23,750.00	22,996.80	24,147.00	23,738.04	25,000.00
63811 User Group Expenses	10,000.00	9,167.48	10,000.00	8,994.86	10,000.00
<b>Total Gen.Administration Expenses</b>	<b>534,275.00</b>	<b>507,412.97</b>	<b>561,445.75</b>	<b>512,874.94</b>	<b>527,425.00</b>
<b>Contracted Services</b>					
64110 Computer - Hardware & Software	2,000.00	997.29	1,000.00	567.00	1,000.00
64130 Disability Management				2,085.00	2,000.00
64510 Waste Collection Contract	9,240.00	8,832.00	9,240.00	9,057.83	9,100.00
64610 Snow Removal Contract	15,800.00	21,012.32	15,000.00	7,910.00	10,000.00
64900 Service Agreements	36,335.00	26,493.17	36,000.00	24,809.67	30,000.00
<b>Total Contracted Services</b>	<b>63,375.00</b>	<b>57,334.78</b>	<b>61,240.00</b>	<b>44,429.50</b>	<b>52,100.00</b>
<b>Rents &amp; Financial Services</b>					
65530 Debit & Credit Card Fees	3,500.00	3,310.96	3,500.00	4,519.71	4,500.00
<b>Total rents &amp; Financial Services</b>	<b>3,500.00</b>	<b>3,310.96</b>	<b>3,500.00</b>	<b>4,519.71</b>	<b>4,500.00</b>
<b>HST</b>					<b>5,000.00</b>
<b>TOTAL EXPENDITURES</b>	<b>1,261,650.00</b>	<b>1,225,551.76</b>	<b>1,326,785.75</b>	<b>1,285,702.47</b>	<b>1,351,025.00</b>

REVENUES		Budget 2008	Actual 2008	Budget 2009	Actual 2009	Budget 2010
<b>Canada / Ontario Grants</b>						
53210	Canada Day Grant	1,000.00	(900.00)	1,000.00	1,000.00	1,000.00
53220	Student Grant	0.00	-			
<b>Total Canada / Ontario Grants</b>		<b>1,000.00</b>	<b>(900.00)</b>	<b>1,000.00</b>	<b>1,000.00</b>	<b>1,000.00</b>
<b>Municipal Contributions</b>						
54700	Municipal Contributions - Other	51,865.00	55,073.86	55,000.00	(57,244.78)	57,000.00
<b>Total Municipal Contributions</b>		<b>(51,865.00)</b>	<b>(55,073.86)</b>	<b>55,000.00</b>	<b>(57,244.78)</b>	<b>57,000.00</b>
<b>User Fees &amp; Service Charges</b>						
55101	Ice Rental - Resident - Adult	115,500.00	(94,036.00)	98,000.00	(93,880.77)	93,000.00
55102	Ice Rental - Resident - Youth	234,500.00	(255,522.01)	260,000.00	(287,106.43)	287,000.00
55103	Ice Rental - Non Resident - Adu	7,400.00	(14,243.16)	15,000.00	(13,205.49)	13,000.00
55104	Ice Rental - Non Resident - Yo	99,925.00	(112,908.48)	115,000.00	(105,611.53)	105,000.00
55105	Ice Rental - School	12,695.00	(15,790.05)	17,000.00	(10,780.31)	11,000.00
55106	Ice Rental - Jr. C	20,365.00	(19,907.87)	20,000.00	(23,426.52)	23,000.00
55122	Facility Rental - Community Hal	37,850.00	(38,414.72)	37,850.00	(42,542.25)	42,000.00
55123	Facility Rental - Blue Line Roo	7,230.00	(11,046.35)	10,000.00	(6,539.50)	8,000.00
55124	Facility Rental - Arena Floor	6,290.00	(4,737.00)	1,730.00	(2,213.01)	1,900.00
55125	Facility Rental - Meeting Room	590.00	(1,210.00)	1,000.00	(6,986.00)	1,000.00
55126	Facility Rental - Office	1,500.00	(1,160.00)	1,584.00	(1,615.57)	1,745.00
55127	Facility Rental - Storage	1,500.00	(1,440.00)	1,584.00	(1,656.00)	1,745.00
55128	Facility Rental - Kitchen	7,900.00	(4,566.30)	5,000.00	(3,757.41)	4,500.00
55129	Facility Rental - Community Boo	200.00	(40.00)	80.00	(44.00)	50.00
55140	Miscellaneous Rentals	10,000.00	(12,070.91)	12,000.00	(7,643.44)	9,000.00
55150	Set up and / or tear down	10,800.00	(9,216.00)	9,000.00	(8,475.20)	8,600.00
55201	Advertising - Rink Boards	16,605.00	(9,528.00)	12,000.00	(13,636.20)	13,000.00
55202	Advertising - Ice Resurficer	3,925.00	(3,925.00)	3,925.00	(3,925.00)	3,983.00
55203	Advertising - Ice Surface	550.00	(618.75)	618.75	(618.74)	628.00
55204	Advertising - Lobby Display Cas	4,000.00		4,000.00		4,060.00
55205	Advertising - Clock Message Cen	1,000.00		1,000.00	(1,000.00)	1,000.00
55206	Advertising - Promotional Mater	2,000.00	100.00	2,000.00		2,000.00
55208	Sponsorship - Events					
55301	General Admission - Skating	7,500.00	(8,247.53)	8,200.00	(7,427.32)	7,500.00
55302	General Admission - Figure Skat	1,800.00	(2,955.00)	3,000.00	(3,385.00)	3,400.00
55303	General Admission - Roller Skat					
55304	General Admission - Shuffleboar	2,400.00	(2,387.00)	2,400.00	(3,800.00)	3,800.00
55305	General Admission - Adult Shiny	5,500.00	(4,388.00)	4,500.00	(5,791.00)	5,700.00
55306	General Admission - Walking	150.00	(385.00)	350.00	(298.00)	300.00
55307	User Group	6,000.00	(11,053.07)	10,000.00	(11,003.89)	11,000.00
55308	General Admission - Carpet Bowling					
55309	General Admission - Fitness Class	400.00	(81.00)			
55401	Program Fee - Birthday/Team/Rec	2,000.00	(2,383.00)	2,300.00	(1,485.00)	1,500.00
55402	Program Fee - March Day Break C				(200.00)	
55404	Registration Fee Training					
55405	Program Revenues	20,000.00	(21,270.48)	20,000.00	(28,022.25)	20,000.00
55601	Miscellaneous Revenues	5,000.00	(5,144.41)	5,000.00	(4,961.18)	5,000.00
55671	SOCAN Revenue	1,500.00	(650.85)	2,500.00	(806.33)	1,000.00
<b>Total User Fees &amp; Charges</b>		<b>654,575.00</b>	<b>(669,225.94)</b>	<b>686,621.75</b>	<b>(701,843.34)</b>	<b>694,411.00</b>
<b>Licences, Permits &amp; Rents</b>						
56371	Lease - Concession	14,000.00	(15,152.14)	15,000.00	(14,841.38)	15,000.00
56372	Lease - Pro Shop	1,875.00	(1,125.00)	1,875.00	(1,875.00)	1,875.00
56373	Lease - Dressing Room	1,560.00	(1,560.00)	1,560.00	(1,560.00)	1,560.00
56374	Lease - Vending Machines	8,000.00	(7,650.49)	8,000.00	(6,016.62)	6,000.00
56375	Lease - Arcade Games	2,000.00	(1,065.00)	1,000.00	(495.75)	
<b>Total Lic,Permits &amp; Rents</b>		<b>27,435.00</b>	<b>(26,552.63)</b>	<b>27,435.00</b>	<b>(24,788.75)</b>	<b>24,435.00</b>
<b>Fines &amp; Penalties</b>						
57220	Finance Charges	2,500.00	(1,174.47)	1,500.00	(1,507.83)	1,500.00
58310	Donations		(7,237.00)	20,000.00	(25,791.00)	
<b>Total Fines &amp; Penalties</b>		<b>2,500.00</b>	<b>(8,411.47)</b>	<b>21,500.00</b>	<b>(27,298.83)</b>	<b>1,500.00</b>
<b>TOTAL REVENUES</b>		<b>737,375.00</b>	<b>(760,163.90)</b>	<b>791,556.75</b>	<b>(812,175.70)</b>	<b>778,346.00</b>
<b>NET (REVENUE)/EXPENDITURE</b>		<b>524,275.00</b>	<b>465,387.86</b>	<b>535,229.00</b>	<b>473,526.77</b>	<b>572,679.00</b>